



Different ways of thinking: three aspects of governance

	Stewardship/ Kaitiaki	Strategy	Generative thinking
Board contribution	Oversight	Foresight	Insight
Leadership style	Hierarchical	Analytical, visionary	Reflective learners
Key question	What's wrong?	What's the plan?	What's the question?
Board focus	Define problems Review performance	Solve problems Shape strategy	Frame problems Engage in sense- making
Board process	Parliamentary procedure	Logical and evidence - based discussion	More informal and creative dialogue
Problems are to be	Spotted	Solved	Framed
Decision making	Resolution	Reaching	Framing the

		consensus	question
Board sees its role as	Oversight and authority	Strategist	Fresh perspectives
CEO/Coordinator-Board Relationship	Hub and spoke	Strategic alliance	Think-tank peers
Performance measures	Facts, figures, finances, reports	Strategic indicators, environment analysis	Signs of learning, discerning & adapting

ABOUT



Inspiring Communities catalyses locally-led change, to achieve sustainable, effective outcomes.

We are the reference point for community-led development in New Zealand, building on international and local practice-based evidence to grow and share expertise.

Inspiring Communities operates across many sectors at multiple levels.

Talk to us about your CLD training, workshop needs, coaching, support and opportunities in your community or region. We understand diversity! We can tailor packages to your specific requirements.

Email us exchange@inspiringcommunities.org.nz.



RESOURCES

Harakeke/Flax - from the root to the flower the harakeke shares its properties.



ADVICE

Korimako/Bell Bird - fluent, graceful speaker.



EVENTS

Whakaatu/Presenting - the peak of the mountain as a stage to present from.

