

# Te Whakawhanake ā-Hapori ki Aotearoa Community-led Development in Aotearoa

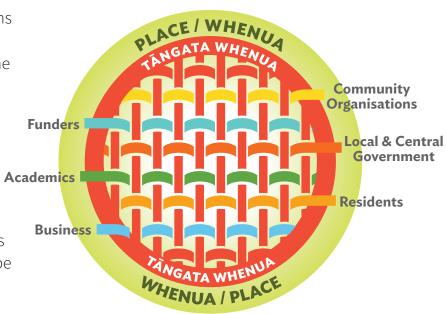
### What is it?

Community-led development strengthens the vitality of communities by activating and weaving the contribution of everyone connected to a place/whenua.

Nāu te rourou, nāku te rourou, ka ora ai te iwi With your contribution and mine the community will flourish

In Aotearoa, Te Tiriti ensures the histories and world views of tangata whenua shape relationships, actions and outcomes in local communities.

Whatungarongaro te tangata toitū te whenua People disappear from sight, the land remains



### Te Whakawhanake ā-Hapori

Weaving our connections and contributions

# A principles-based approach

Rather than a service or model, community-led development (CLD) is a way of thinking and working that's underpinned by five principles.

Inspiring Communities has crafted these principles from working with communities. They continue to evolve.

# Ngā Mātāpono/CLD Principles

## Grow from shared local visions

- Learn about tangata whenua, their history and aspirations.
- Understand who was in this place, who is in this place and who will be in this place.
- Build plans with those who live, work, care, play, and invest in a place the principle of te ahi kaa<sup>1</sup>.
- Tailor-make solutions that reflect local ambitions, goals and contexts.
- Grow a shared sense of optimism and collective ownership of the future.

#### Mā mua ka kite a muri, mā muri ka ora a mua

– those who lead give sight to those who follow; those who follow give life to those who lead

## **Build from strengths**

- Everyone has a contribution to make.
- Value residents as 'experts' in their place.
- Proactively involve people who are frequently ignored.
- Recognise the strengths tāngata whenua bring and build respectful relationships.
- Value community assets. Use what you've got to help get what you want.

#### He kai kei aku ringa

 there is food at the end of my hands

## Work with diverse people and sectors

- Foster connections between groups who don't usually work together.
- Support the aspirations of local whānau, hapū and iwi.
- Ensure residents are actively involved in all aspects.
- Build relationships between neighbours.
- Encourage networking between community-led initiatives locally, regionally and nationally.

#### Mā whero, mā pango, ka oti te mahi

 by red and by black the work will be completed

## Grow collaborative local leadership

- Seek leadership from across the community everyone is a potential leader.
- Value different cultural approaches to leadership.
- Support local people who are doing things and connect them to others to grow their effectiveness.
- Invest in developing skills and capacity of local leaders.
- Celebrate local leaders and community achievements.

#### Ehara taku toa he toa takitahi, engari taku toa he toa takitini

 success comes from the strength of the collective and not of the lone individual

# Learn by doing

- Plan and work adaptively.
- Build in time for structured reflection to understand what's working and what's not.
- Use data and insights to measure impact. Document and share progress widely.
- Embrace small steps that contribute to transformational change.
- Use local practice-informed evidence to support system changes locally and nationally.

#### I orea te tuatara ka patu ki waho

 a problem is solved by continuing to find solutions

<sup>&</sup>lt;sup>1</sup> Te ahi kaa is a term used to describe the home people – the ones that live on their whenua, that keep the home fires burning, that keep their place, particularly the marae, alive.

